

Attachment A
2021 Budget Work Program
10/28/2020

King County Flood Control District 2021 Work Program

The District work program is comprised of three categories: district oversight and policy development, operations, and capital improvements. The Flood Control District contracts with King County for operations and capital improvements.

- District Oversight and Policy Development
 - Policy direction to guide Advisory Committee and King County as service provider
 - Financial planning, budgeting, levy rate, bonding (if any)
 - Administration of contracts
 - Asset management
 - Capital improvement priorities
 - Capital improvement implementation evaluation
 - Public awareness priorities
 - Post flood event review and evaluation
 - Federal and state legislative agenda
 - Legal services, financial management, and Washington State audit

- Operations Work Program
 - Annual Maintenance
 - Flood Hazards Plan, Grants, Outreach
 - Flood Hazard Studies, Maps, Technical Services
 - Flood Preparation, Flood Warning Center, Post Flood Recovery
 - Program Management, Supervision, Finance, Budget
 - Program Implementation,
 - District Planning, Outreach, Policy and Technical Services

- Capital Improvement Program (CIP)
 - Capital Improvement Projects Acquisitions and Elevations
 - Programmatic capital funding (Subregional Opportunity Fund, Cooperative Watershed Management Grants, Flood Reduction Grants)

2021 Priorities:

Management & Budget

- Seek federal assistance with US Army Corps issues
- Align capital expenditure schedules
- Provide budget issue requests to Advisory Committee
- Examine how to increase efficiency and efficacy in flood control capital project planning and delivery

Policy Development

- Develop policy framework for monitoring and maintaining flood protection facilities
- Develop Equity and Social Justice Policy
- Convene workgroup to develop recommendations to Acquisition Policy
- Develop Recreation Policy

- Flood Hazard Management Plan Update
- Develop Green Jobs Policy

Capital Projects

- Align budgeted versus actual expenditures for service providers
- Reports from WLRD on capital project progress

Real Estate

- Update facility inventory and real estate records
- Address property title issues

Reports

- Monthly hiring report
- Monthly inventory maintenance/inspection report
- Quarterly work program milestone reports
- Lake Sawyer Weir analysis and report
- Issaquah Creek flood risk reduction facilities options
- Regular reports to Advisory Committee on capital project delivery, capital project milestones and completion, and data relating to county "Strike Team" and "Countywide Project Team" accomplishments

Planning and Studies

- Sammamish CIS
- Lower Green River Planning Process
- Flood Hazard Management Plan Update Process
- Levee Breach Study to evaluate and identify gaps in evacuation and shelter in place plans in areas impacted by a levee breach
- Issaquah Creek studies
- Evaluation of climate change scenarios in partnership with the University of Washington
- Small stream flood studies

Grants

- Monitor Opportunity Fund Project Implementation
- Monitor WRIA/CWM Grant progress and identify leveraging opportunities
- Develop prioritization framework for WRIA/CWM Grant Program

Communications

- Maintain District website
- Update and redesign Be Flood Ready brochure
- Continue education and outreach related to dam safety
- Review and approve communications plans by service providers for planning processes, advisory committees, large wood, flood awareness, and special initiatives
- Conduct media outreach and response on identified priorities
- Participate in public meetings on priorities including robust public process for small stream studies

King County ILA Service Provider Work Plan

Resource Management, Annual Maintenance, and Facility Monitoring

Program Summary: Coordinate facility and property maintenance for the District, which includes 500 flood protection facilities covering 119 linear miles and approximately 800 acres of land managed for flood mitigation purposes. Facility inspections and assessments may lead to proposed repairs in the capital program. Inspections and assessments also help to increase the potential for federal funding assistance for future flood damages.

Annual Maintenance Program:

- Manage work authorizations and coordinate with Department of Transportation (DOT) Road Services Division, Washington Conservation Corps, work crews from the Road Division, Earth Corps, the Department of Juvenile and Adult Detention's Community Work Program, or contractors on completion of maintenance activities:
 - Facility mowing
 - Access gate maintenance
 - Access road maintenance
 - Noxious and non-native plant removal
 - Irrigation and watering
 - Interpretive sign installation and maintenance.
- Coordinate design of facility and acquisition property re-vegetation projects.
- Coordinate design and implementation of volunteer planting and other land stewardship projects.
- Provide land and resource management including management of lands for appropriate levels of public access.
- Inspect, assess and, if necessary, remove hazardous trees.
- Collect and remove garbage from fee-simple owned property.

Flood Protection Facility Assessment and Monitoring Program

- Develop methods for facility inventory/assessment program.
- Conduct annual, spring and fall, facility assessments.
- Conduct, or assist with, post-flood damage assessments.
- Produce annual report on facility conditions.

Facility Maintenance and Repair Program

- Conduct or assist with facility assessments, consistent with the facility assessment and monitoring program.
- Coordinate with the U.S. Army Corps of Engineers (Corps) on PL 84-99 levee inspections including vegetation management, permitting, and mitigation (as necessary).
- Support or lead staff on the Green River Pump Station Operation and Maintenance Program.

Sediment Management, Large Woody Debris, In-stream Management Program

- Coordinate sediment management program/project actions to reduce flood risks.
- Coordinate large woody debris program/project actions to reduce flood risks.
- Monitor other in-stream hazards and coordinate associated flood risk reduction actions.

Flood Hazard Plan, Grants, Repetitive Loss Mitigation, and Public Outreach

Program Summary: Manage repetitive loss area mitigation coordination, public outreach, flood hazard management planning, and grant preparation. Repetitive loss mitigation is generally achieved by buying or elevating at-risk homes. While buyouts and elevations are funded via the capital program, the planning, prioritization, and the Federal Emergency Management Agency (FEMA) grant submittals are funded via the operating program. Most operating costs for grant development are reimbursable if the FEMA grant is awarded. Public outreach for specific capital projects is funded through the capital program; basin-wide outreach regarding on-going and planned capital projects is considered an operating expense.

Repetitive Loss Area Mitigation Planning

Program

- Track repetitive loss area and repetitive loss property information.
- Provide ongoing program database updates, including tracking property owner communications, interest, and staff recommendations for mitigation options.
- Manage and administer King County's Home Buyout and Elevation Program consistent with District acquisition policies.

Public Outreach and Communications Program

- Provide increased citizen preparedness for floods.
- Provide community outreach support for capital projects.
- Conduct annual basin-wide meetings and outreach regarding the full range of floodplain management activities, whether on-going or planned.
- Support media relation activities.
- Coordinate citizen involvement and prepare and facilitate public meetings.
- Coordinate updates to webpage and other outreach and educational materials.
- Coordinate outreach to landowners with facility easements regarding maintenance work.
- Coordinate with the District to implement communications protocols.

Community Rating System (CRS) and federal Disaster Mitigation Act Coordination

- Manage the CRS program consistent with the newly adopted federal CRS manual, including coordination with other CRS jurisdictions in King County through the CRS Users Group.
- Complete annual CRS recertification documentation.
- Coordinate/manage updates and process to the planning and regulatory processes for future flood plan updates, King County's Regional Hazard Mitigation Plan, King County Comprehensive Plan, Shoreline Master Plan, and Critical Areas Ordinance. This includes coordination with other jurisdictions.

Grants Program

If resources are available, the following types of grant activities may be included:

- Develop grant applications for FEMA hazard mitigation assistance grants as well as post-flood funding. Develop other grant applications to support capital project implementation.
- Administer the biennial Washington State Department of Ecology Flood Control Assistance Account Program (FCAAP) grant process and track successful grants to ensure timely reporting.
- Coordinate and assist with preparation of applications for all state and federal flood hazard mitigation grant processes.

Provide grant application technical assistance to cities and other stakeholders, as needed. Grant prioritization within WLRD shall be based on the following considerations, in order of significance:

- The impacts to public safety.
- The portion of the project directly related to flood reduction.
- The risks of potential damage to infrastructure, including but not limited to businesses, homes, farms, and roads.
- Efficiency of staffing hours.

In addition to grant alerts to the District, WLRD shall transmit a grant overview report to the District by June 30 of each year including information with a description of grants for which WLRD has applied and how the above priorities were taken into consideration.

Flood Hazard Studies, Maps, and Technical Studies

Program Summary: Generate technical information used to characterize, quantify, and delineate flood risks, as well as to develop and implement strategies and actions to reduce those risks. Flood hazard technical information types include hydrologic and hydraulic studies, floodplain and channel migration zone maps, geologic studies, geographic information system (GIS) land use data, dam operations studies, risk assessments and flood hazard management corridor working maps. These technical assessments are used to inform the capital project feasibility, prioritization, and design process funded by the capital program.

- Conduct independently or with consultant contracts, as needed, the following technical study and mapping projects:
 - Floodplain delineation and mapping
 - Channel migration zone delineation and mapping
 - Channel monitoring
 - Gravel removal studies and analysis
 - Risk assessments
 - Hydraulic modeling
 - Landslide hazard mapping in areas that may intersect major river floodplains.
- Coordinate with FEMA and other local, state and federal agencies on mapping studies and products.
- Maintain accessible flood study and flood hazard data in a floodplain mapping library.

Flood Preparation, Flood Warning Center and Post Flood Recovery Program

Program Summary: Implement a comprehensive approach to preparing and educating citizens for flood events, coordinating emergency response and regional flood warning center operations during flood events, and ensuring consistency across basins for post-flood recovery actions. Post-flood damage assessments may result in capital projects to repair damaged facilities. Flood and post-flood activities are tracked with a unique project number so that expenditures may be submitted for any federal assistance that becomes available following a federal disaster declaration.

Flood Preparedness

- Coordinate flood hazard education program, communication tools (brochures, web content, customer service bulletins, etc.) to increase the awareness of flood risks and prepare citizens for flood events. This includes base-level participation in the regional Take Winter by Storm campaign.
- Track and disseminate flood hazard technical information to other King County departments (Department of Transportation (DOT), Department of Permitting and Environmental Review (DPER), etc.) and other local, state, and federal agencies.
- Coordinate annual flood awareness month and associated public information program strategy (meetings, websites, other) designed to increase the public's awareness of locally available resources and information.

Regional Flood Warning Center

- Staff the Regional Flood Warning Center monitoring and emergency first responder flood patrols during flood events.
- Coordinate with the following agencies in support of the Regional Flood Warning Center operations:
 - Local governments
 - City of Seattle and Corps on dam operations
 - National Weather Service on weather forecasts and flood predictions
 - King County Office of Emergency Management for coordinated emergency response activities
 - United States Geological Survey (USGS) on river gauging contract and gauge upgrades
 - King County DOT on road closures and emergency flood damage and repair response activities.
- Coordinate flood emergency response activities.

Post-Flood Recovery Operations Program

- Complete preliminary damage assessments and develop and track FEMA public assistance Project Worksheet completion, expenditures and general documentation.
- Coordinate with FEMA and Corps on flood damage repairs and federal funding opportunities; determine eligibility.
- Identify projects and complete grant applications for post-disaster FEMA Hazard Mitigation Grant Program opportunities.

Program Management, Supervision; Finance, Budget and General Administration

Program Summary: Provide supervisory, budgeting, contract administration, and administrative services for the District.

Management and Supervision Tasks

- Manage the technical and business operations of the District work program and staff.
- Develop annual operating and capital budgets, work programs and staff allocations.
- Provide supervision, technical assistance and quality control/assurance to staff.
- Carry out responsibilities for hiring, management performance, developing training

expectations and recommending effective discipline and termination.

- Ensure programs and projects are completed to carry out the goals and objectives of the River and Floodplain Management Program.
- Work collaboratively with other government and regulatory agencies, departments within King County, and the public to address environmental policies and issues related to floodplain management principles, goals and objectives.

Finance and Budget Operations

- Develop annual capital and operating budget.
- Track and report annual capital and operating budget, revenue and expenditures.
- Process approved reimbursement requests for Subregional Opportunity Fund, Water Resource Inventory Area (WRIA) Cooperative Watershed Management grants, and Flood Reduction grants.
- Provide grant and cost-share reporting, billing and documentation.
- Provide contract and procurement management, support and strategy. (Note: contract administration for specific capital projects is charged to the capital project budget rather than the operating budget.)
- Support capital project managers/engineers with detailed project expenditures, revenues, scheduling, contract management and other finance needs in support of CIP implementation.
- Contract record-keeping consistent with county, state, and federal policies and requirements.

General Administration

- Records maintenance.
- Copying, filing, correspondence, and scheduling.
- Meeting preparation, coordination and support.
- Photo-documentation management.
- General program administrative support.

Compliance

- Provide access to records including but not limited to contracts, invoices, timesheets.
- Respond to annual District audits, King County Council audits, state audits, grant-related audits, and quarterly procurement audits.
- File semi-annual and Annual Report with the Board of Supervisors and Executive Director in printed and electronic form for posting to the District website.
- Notify Executive Director in writing when project scope, budget or schedule change from the adopted capital improvement plan.
- Notify Executive Director of grant requests 30 days prior to grant due date or submittal
- Notify Executive Director of grant award within 10 days of grant approval.
- Work with Executive Committee and Executive Director to support the District's work with Advisory Committee.

King County Flood Control District Program Implementation

Program Summary: Implement flood hazard management programs and coordinate capital improvement projects for the District. Teams of staff are organized by river basin, supported by countywide technical services and countywide planning services, and will be responsible for identifying, implementing, and tracking flood risk reduction program and project actions within a given basin. Staff also coordinate four basin technical committees with partner jurisdictions and

maintain relationships with communities and other agencies.

Basin Team and Basin Technical Committee Program

- Staff and coordinate regular Basin Technical Committees.
- Implement work program to guide private property owner and community outreach necessary to complete capital improvement projects.
- Develop ongoing relationships with cities, agencies, and stakeholders within the basin, and ensure consistency across basins.
- Coordinate on acquisition priorities with Acquisition Unit consistent with District acquisition policies.
- Coordinate and support logjam investigation and response/action.
- Respond to, investigate and provide technical assistance for enforcement on complaints and general inquiries. Conduct citizen and/or landowner contact, communication and outreach.
- Conduct annual public meetings about large wood.
- Coordinate with the DOT Road Services Division on construction crew scheduling.
- Provide quarterly project reporting to management.
- Address and seek resolution on basin-specific floodplain management issues.

King County Flood Control District Advisory Committee Coordination

- Provide staff support to the Flood Control District Advisory Committee and the Board of Supervisors, as requested by the Executive Director.
- Track basin technical committee meetings, issues, and cross-basin policy issues.
- Coordinate public process across the District to ensure consistent outreach across basins.
- Report District activities, accomplishments, revenues and expenditures through an annual report.
- Respond to Advisory Committee and Board of Supervisors requests for information regarding rate structure options, and other issues.

Flood Control District Committee Support

- Provide presentations and updates as requested by the Executive Director at meetings of the Executive Committee and Board of Supervisors.

Floodplain Management Planning

- Support Board discussions of policy issues, building on materials previously developed for the Citizens Committee.
- Support Board engagement in capital project planning efforts, including the development of goals and evaluating alternative flood risk reduction actions. Participate in basin planning and coordination efforts such as the Lower Snoqualmie Flood-Fish-Farm work group.

Agriculture Needs Assistance

- Provide technical and modeling assistance and permitting support for farm pad proposals.
- Manage compensatory storage bank.
- Provide assistance to identify and pursue mitigation opportunities for barn and other farm structure elevations.
- Implement recommendations of the Farm/Flood Task Force as directed by District Executive Committee.
- Coordinate outreach to farmers and the King County Agriculture Commission to gather input on the unique needs of agriculture lands within flood hazard areas.

Capital Improvement Program Implementation

Program Summary: The vast majority of the proposed District work program and budget is dedicated to the implementation of major maintenance and capital projects. This work includes managing and implementing major maintenance, repair and new flood protection facility design, permitting and construction; home buyouts and acquisitions; home and barn elevations; and farm pad cost-share assistance.

The capital projects include those projects to be completed by jurisdictions through the Subregional Opportunity Fund program with funding allocated proportional to assessed value of each jurisdiction, grants recommended through the WRIA cooperative watershed management program, and the flood reduction grant program.

Construction of flood protection infrastructure has paved the way for considerable residential, commercial and industrial economic development in flood hazard areas. The flood protection infrastructure has reduced the frequency of flooding and severity of erosion, and contained flood flows within levees that has allowed for significant economic growth by promoting development of historical floodplains, as exemplified by the industrial and commercial development lining the lower Green River. However, these areas will always face the potential risk that the flood protection facilities could be overwhelmed, resulting in serious flood damage, significant impacts to the regional economy, or personal injury and death. While the costs of flood protection facility construction and maintenance are borne by the public, the value to the economy is a regional benefit.

The CIP will complete high priority and regionally significant flood hazard management capital improvement projects to significantly protect public safety and reduce flood risks to the regional economy, transportation corridors, and public and private infrastructure and property. These capital improvement projects include retrofits and repairs to levees and revetments; levee setbacks to improve slope stability and increase flood conveyance and capacity; and targeted acquisition of repetitive loss properties and other at-risk developments.

The CIP will provide project design, construction and management on the following project implementation elements, consistent with WLR Division's Project Management Manual:

- Scope and Concept
 - Identify problem, alternatives, recommended solution and project goals.
- Feasibility
 - Identify and conduct studies, analysis, cost estimates, resource needs, landowner issues.
- Acquisition
 - Obtain the necessary property rights to perform the work.
- Design and Permitting
 - Address all elements of the project (e.g. geomorphic, constructability)
- Complete all federal, state and local permitting requirements (e.g. Corps, Endangered Species Act (ESA))
 - Survey
 - Conduct pre- and post-construction ("as-built") survey
 - AutoCAD

- Develop design plan set
- Hydraulic Modeling
 - Conduct pre- and post-project modeling
 - Complete Letter of Map Revision (LOMR) for constructed projects, when/if warranted
- Ecological
 - Conduct pre- and post-construction monitoring
 - Complete pre-project feasibility studies/analysis
 - Provide project design support
 - Complete biological assessments/evaluations
 - Individual
 - Programmatic
 - Complete Section 7 ESA consultation
 - Coordinate or support permitting and permit agency outreach
- State Environmental Policy Act (SEPA)
 - Complete individual project SEPA review
 - Complete programmatic SEPA review
- Geotechnical Engineering Support/Geologist/Geotechnical
 - Provide sediment management monitoring, analysis and modeling
 - Conduct pre- and post-construction monitoring
 - Conduct pre-project feasibility studies/analysis
 - Provide project design support
- Engineering (may include Project Management function as well)
 - Lead design engineer for projects
 - Manage construction of projects
 - Obtain resources for projects; make task assignments
 - Track and report project scope, schedule, and budget
 - Develop plan set for construction, or bid documentation support
 - Provide overall project quality assurance and quality control oversight
- Project Management
 - Obtain resources for projects; make task assignments
 - Track and report project scope, schedule, and budget
 - Provide overall project quality assurance and quality control oversight
 - Monitoring and Adaptive Management
 - Pre-project baseline information
 - Construction Monitoring
 - Conduct pre- and post-construction monitoring
 - Provide monitoring reports to DPER and other agencies as required.

Central Costs/Overhead and Reimbursement from Capital

- This category includes use-based and FTE-based overhead costs from the Water and Land Resources Division of the Department of Natural Resources and Parks and King County. Examples include use-based charges for the Prosecuting Attorney's Office, risk management, and the financial management system, as well as FTE-based charges for building rent and utilities. When staff loan out from the operating fund to the capital fund, the capital fund reimburses the operating fund for FTE-related overhead charges.